

~~Canada Community-
Building Fund BC~~

UBCM

Asset Management Commitments under the ~~CCBF~~ Agreement

~~BCSF~~

WHAT YOU NEED TO KNOW

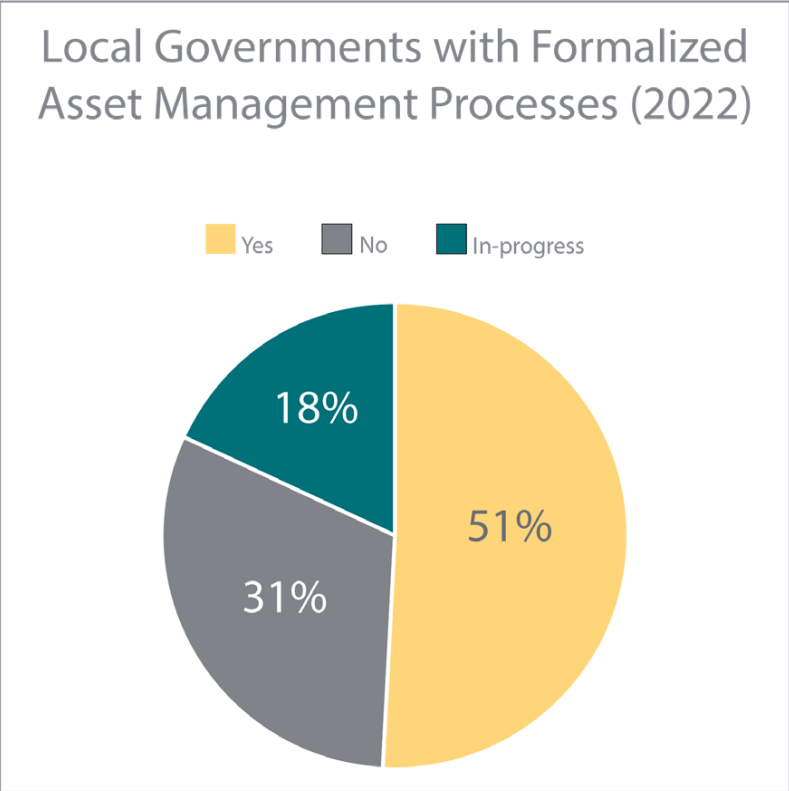
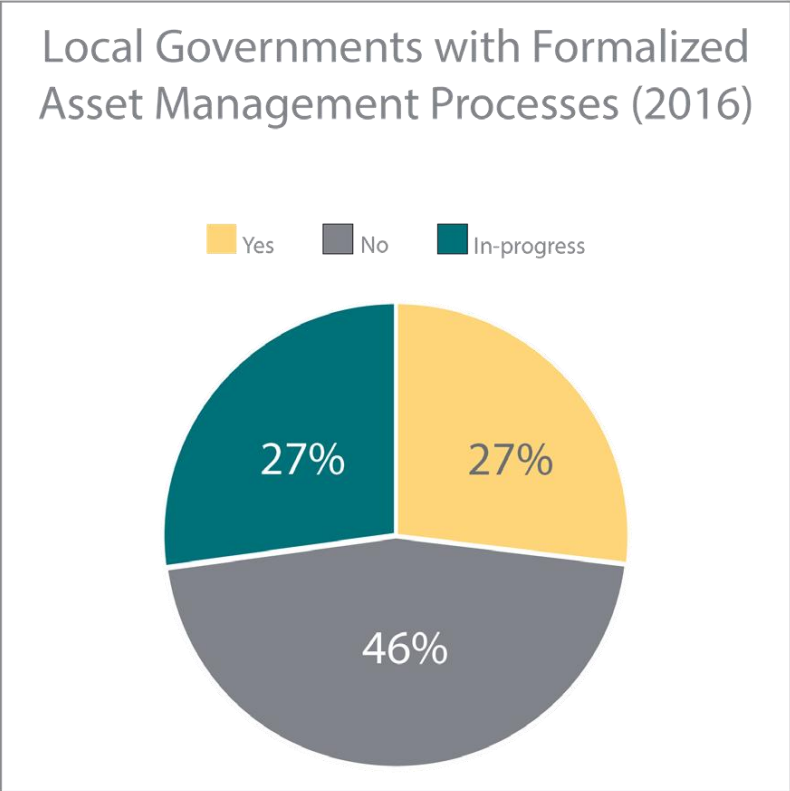
Brian Bedford, Executive Director, Ministry of
Housing and Municipal Affairs

Glen Brown, General Manager, Victoria
Operations, UBCM

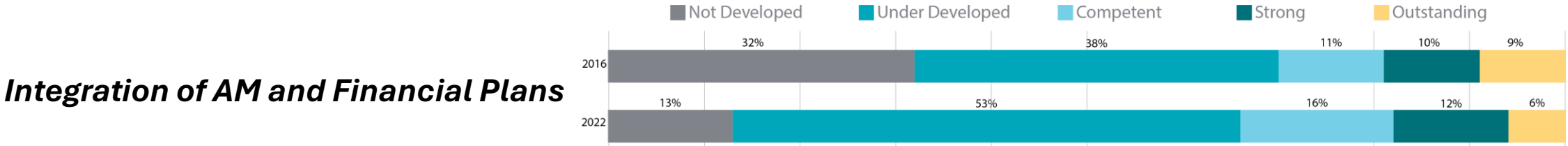
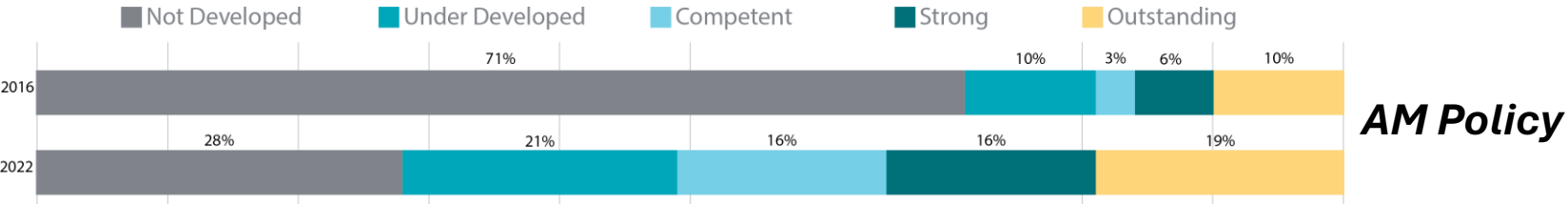
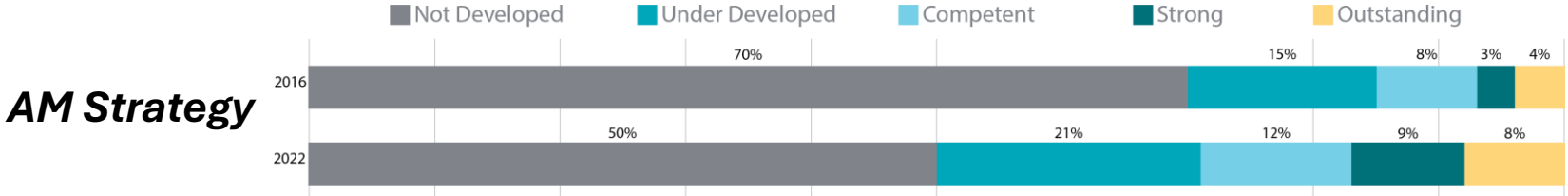
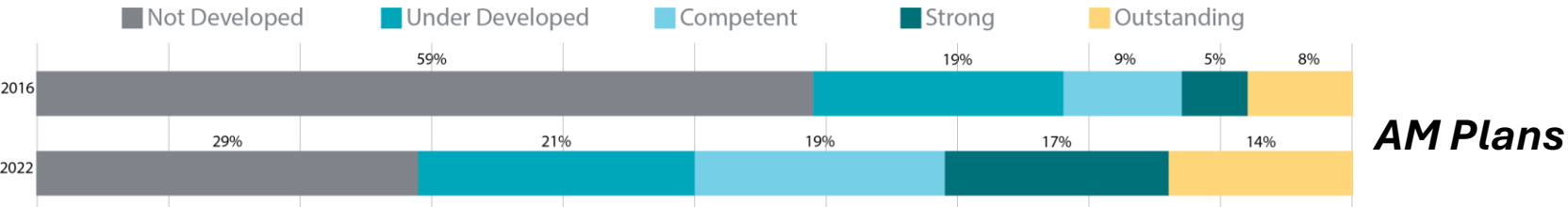
2025 AMBC Conference, November 5, 2025



CCBF Asset Management 2104-2024



CCBF Asset Management 2014-2024



Asset Management and 2024-2034 CCBF

Section 9 and Schedule F under the CCBF Agreement, all Ultimate Recipients will be required to meet the Asset Management Commitments under the CCBF.

Asset management commitments may vary depending on whether the Ultimate Recipient is: a local government, a non-local government entity, Translink and/or BC Transit

Asset Management Commitments will focus on strengthening asset management capacity over the term of the Agreement while continuing to recognize the varying capacities of Ultimate Recipients and the range of ongoing asset management activities.

The Asset Management Commitments include;

- ***Asset Management Reporting,***
- ***Development and implementation of Long-term Financial Plans,***
- ***Ongoing Asset Management education and training, and***
- ***Implementing asset management performance measurement.***

Annual Asset Management Reporting

Local Government Commitment - *Report on continuous improvement of Asset Management practices over the duration of the Agreement, including reporting through the Ministry of Housing and Municipal Affairs' Local Government Data Entry (LGDE) System.*

What it means?

- *All Local Governments are required to submit annual asset management data through;*
 - *the Local Government Data Entry (LGDE) System, and*
 - *the CCBF Annual Expenditure Report (AM education/training)*
- *All Local Governments will commit to a continuous improvement process with respect to asset management practices and asset management data quality*

Timelines – annually over the duration of the CCBF Agreement

Annual Asset Management Reporting

Program Administration Commitments

- *MHMA and UBCM, with support from Asset Management BC (AMBC), will monitor and review the LDGE asset management module on an annual basis, and consider amendments/changes needed to ensure that the information provided through the LGDE system support the analysis (both qualitative and quantitative) of continuous improvement of asset management practices over the duration of the Agreement.*
- *MHMA and UBCM to establish a formal agreement on the sharing of data to support CCBF reporting requirements.*
- *MHMA and UBCM will work with StatsCanada, to integrate and align the StatsCanada asset management survey with the LDGE, where possible.*
- *Education, training and other resources will be developed and provided to improve data quality.*

Timelines – over the duration of the CCBF Agreement

Development of Long-Term Financial Plans

Local Government Commitment – Local Governments will develop and implement Long-Term Financial Plans over the duration of the CCBF Agreement.

What it means?

A LTFP must include these practices;

- Integrate with Asset Management Plans (AMPs) for core services - AMPs include;
 - Complete data on inventory, condition and replacement value, average annual asset consumption (replacement cost depreciation), asset life amortization
 - Establish documented Level of Service,
 - Understanding Risk & Criticality (including Climate Change), and
 - Prioritization of renewals

Development of Long-Term Financial Plans

What it means? - *continued*

A LTFP must include these practices;

- Adopt a Long View Forecast of 20-100 years to reflect the lifespan of major assets and at least one renewal cycle (or a detailed 20+ year capital plan)
- Establish Sustainable Annual Funding – spread costs across generations by funding assets as they are consumed, incorporating intergenerational equity
- Identify Funding Sources – review/assess an effective revenue balance across taxation, fees, reserves, debt and grants

Development of Long-Term Financial Plans

What it means? - *continued*

A LTFP must include these practices;

- Compare average annual asset consumption or replacement cost depreciation to actual funding, and
- Ensure Transparency and Communication – both with the organization, with elected officials and with the community.

Timelines

*LTFP(s) Completed by **2030***

- *Municipalities – LTFP for 1 core service*
- *Regional Districts – LTFP for 1 core regional service*

Core Services – drinking water, wastewater, stormwater, roads, solid waste, parks and rec

Development of Long-Term Financial Plans

Timelines - *continued*

*LTFP(s) Completed by **2034***

- *Municipalities – LTFP for all core service*
- *Regional Districts – LTFP for all regional core regional service*

Core Services – drinking water, wastewater, stormwater, roads, solid waste, parks and rec

Program Administration Commitments

- Through AMBC, support ongoing education and training for LTFP
 - AMBC Position Statement on LTFP
 - AMBC LTFP training
- Other LTFP training and resources opportunities

Asset Management Education & Training

Local Government Commitment – Minimum asset management education requirements will be established for all local governments, including elected officials, CAOs, CFOs and staff. Education requirements will not be onerous but will reflect the information needed for a particular position/level. CCBF annual reporting will include ultimate recipient reporting on education/training.

What this means?

- All Local Governments will commit in improving asset management awareness, education and training within their respective organizations, including education and training for elected officials, CAOs, CFOs and staff.
- All Local Governments are required to submit information on education/training, as requested through the CCBF Annual Expenditure Reporting.

Timelines: *Annual Reporting starting in **2024**; Education Reporting Review in **2029***

Asset Management Education & Training

Program Administration Commitments

- Develop reporting structure under CCBF and monitor training/education
- Establish provincial-wide education training targets to be met by 2030, as follows;
 - Elected Officials – 75%
 - CAOs/CFOs – 100%
 - Local Government staff – TBD (continuous improvement)
- In 2029, UBCM will review training targets and adjust education/training requirements (as needed) to meet established targets.
- UBCM/Province/AMBC will work with Local Government Leadership Academy, LGMA and GFOABC to support asset management curriculums and training opportunities in their respective organizations.
- AMBC will work with other organizations to further support education and training.

Asset Management Education & Training

Results from the 2024 CCBF Annual Expenditure Report

Question 1

Since the last local government election (October 2022), has your local government engaged in Asset Management education and or training activities? Select all that apply.

Answer	%	#
No asset management education or training	11%	20
Elected Officials	30%	55
Asset Management Practitioners (staff)	65%	120
Senior Staff (CAO or CFO)	67%	124

Asset Management Education & Training

Results from the 2024 CCBF Annual Expenditure Report

Question 2

What type of Asset Management training has been provided?

Answer	%	#
No Training	11%	20
In house training for staff	37%	69
Consultant led Asset Management training	45%	84
Attending conferences and workshops or webinars	71%	132

Asset Management Performance Measurement

Local Government Commitment – Performance measurement is required to demonstrate continuous improvement on an individual local government basis and at the provincial level. Currently, there are several existing and accepted financial indicators that have been widely adopted internationally.

What this means?

- In addition to the LGDE and CCBF AER reporting requirements, Local Governments will:
 - Report on accepted financial indicators including;
 - Operating Surplus Ratio,
 - Asset Sustainability Ratio, and;
 - Other KPIs to be determined

Timelines - annually over the duration of the CCBF Agreement

Asset Management Performance Measurement

Program Administration Commitments

- UBCM/MHMA will develop a reporting template.
- MHMA will develop guidance on understanding and calculating financial indicators through LGDE.
- AMBC will support awareness and education on the value of performance measurement.

Timelines

- *Program Administration Reporting*
 - *Asset Management monitoring in Annual Reports*
 - *2029 & 2034 (5 & 10 Year CCBF Outcomes Report)*

Note: Individual local government financial indicators will not be shared publicly

Non-Compliance with AM Commitments

Non-Compliance under the Community Works Agreement(s)

- Payments under the CCBF Community Works Agreement are paused when;
 - Provincial Annual Financial Statements are not submitted/received by the MHMA, and
 - CCBF Annual Expenditure Reports are not received by UBCM.

Non-Compliance with AM Commitments

- The approach will be to encourage and support all local governments to meet the AM commitments under the CCBF Community Works Agreements, which include AM commitments
- Non-compliance enforcement may be considered and appropriate action taken.

QUESTIONS?

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