Presentation to Asset Management British Columbia Conference
Richmond, BC

Municipal Asset Management Program

The Municipal Asset Management Program (MAMP) is undertaken with the financial support of the Government of Canada provided through Infrastructure Canada.

10-Nov-17

Over the next 25 (or so) minutes…

1. Our raison d`être
2. MAMP program structure
3. Partnering for capacity building
4. A look at the portfolio (so far!)
5. Overview of the application process
6. Big picture (IMHO)

Our mission:

To support Canadian communities in their efforts to make informed infrastructure investment decisions based on stronger asset management practices.

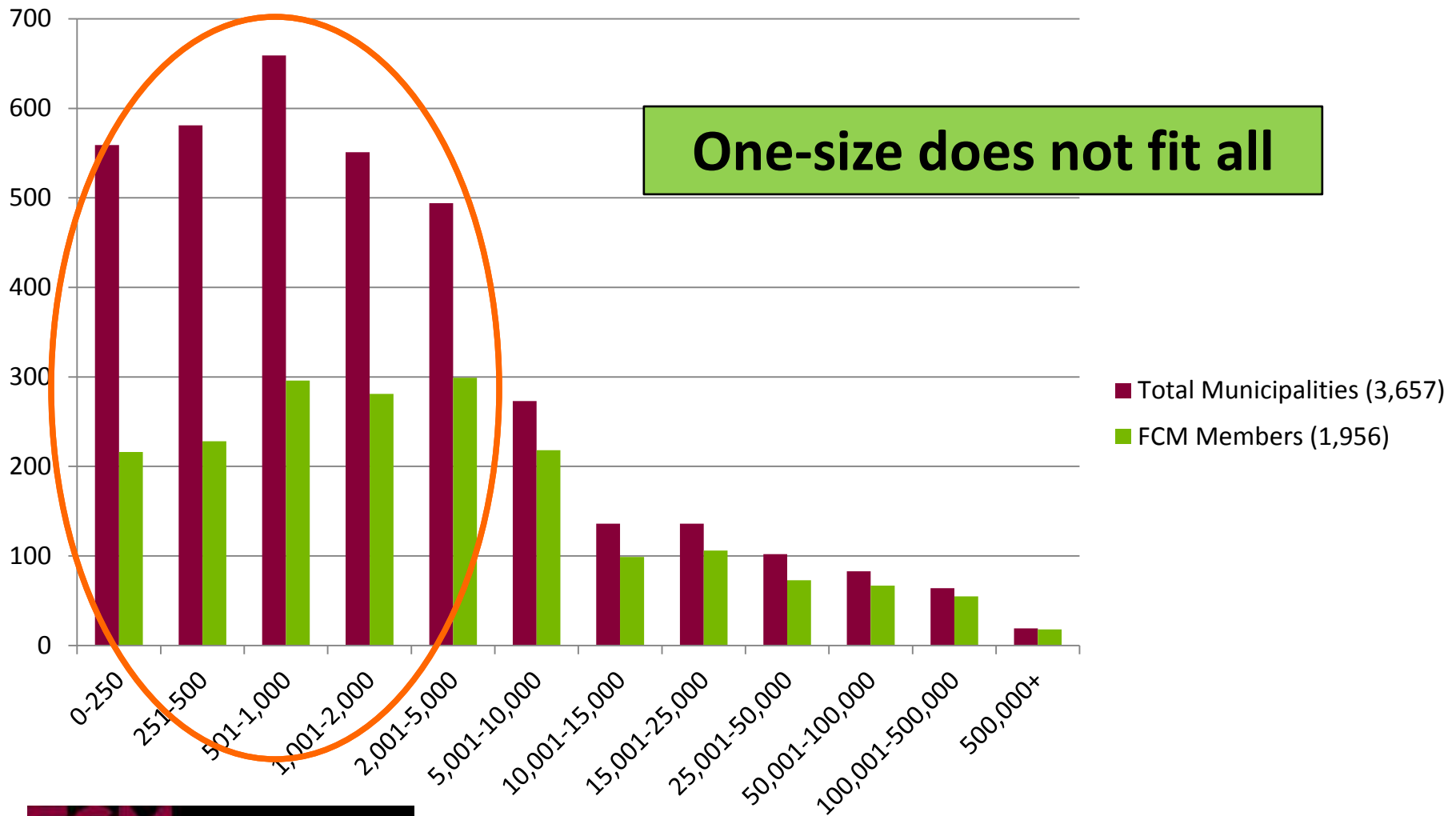MAMP is a 5-Year, $50M program funded by Infrastructure Canada

Our goal:

To support up to 1000 municipalities across Canada to further develop their asset management programs, contributing to the success of new federal investments in municipal infrastructure.
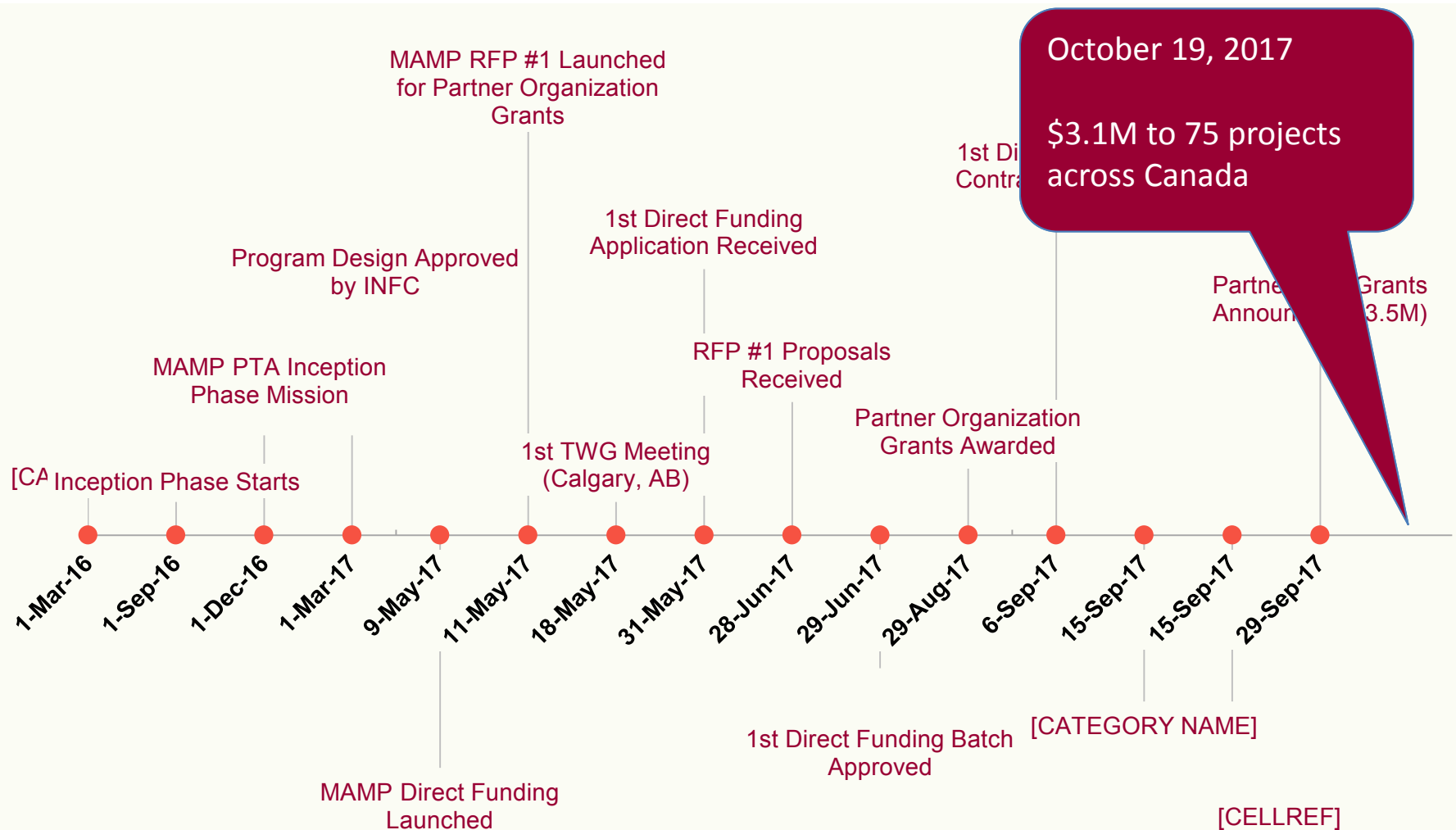
MAMP: Partnering for success

One-size does not fit all

Total Municipalities (3,657)
FCM Members (1,956)

MAMP's Guiding Principles

✓ **Partner** to ensure that MAMP is complementary

✓ **Recognize existing** jurisdictional **approaches**

✓ **Leverage the accepted practices** and expertise already in place

✓ **Assess and address gaps** to meet common AM goals

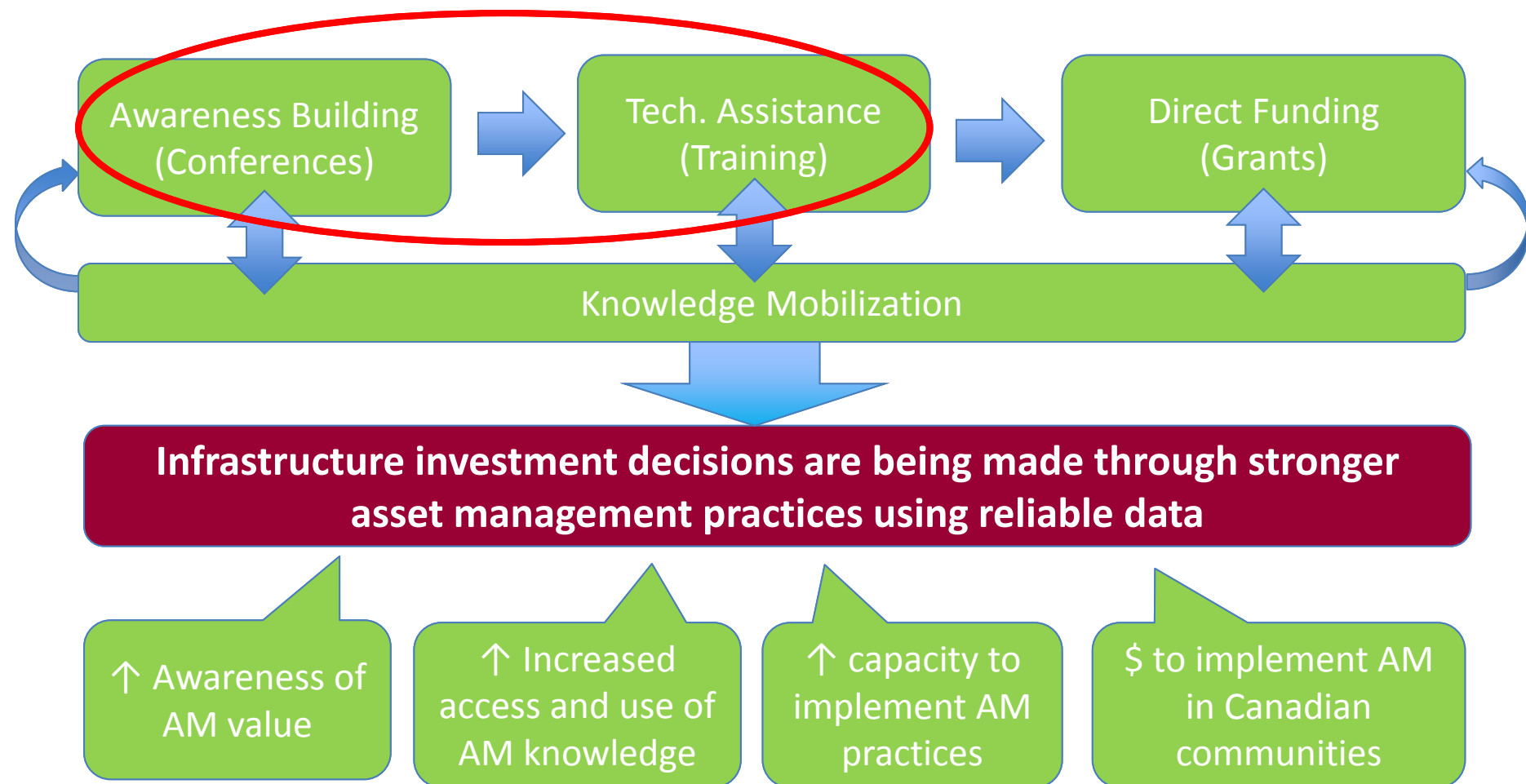✓ **Be accessible** to all local governments regardless of size, capacity, geography or stage of adoption of AM

MAMP is grateful for the mentorship of AMBC, PTAs and Communities of Practice in Canada.
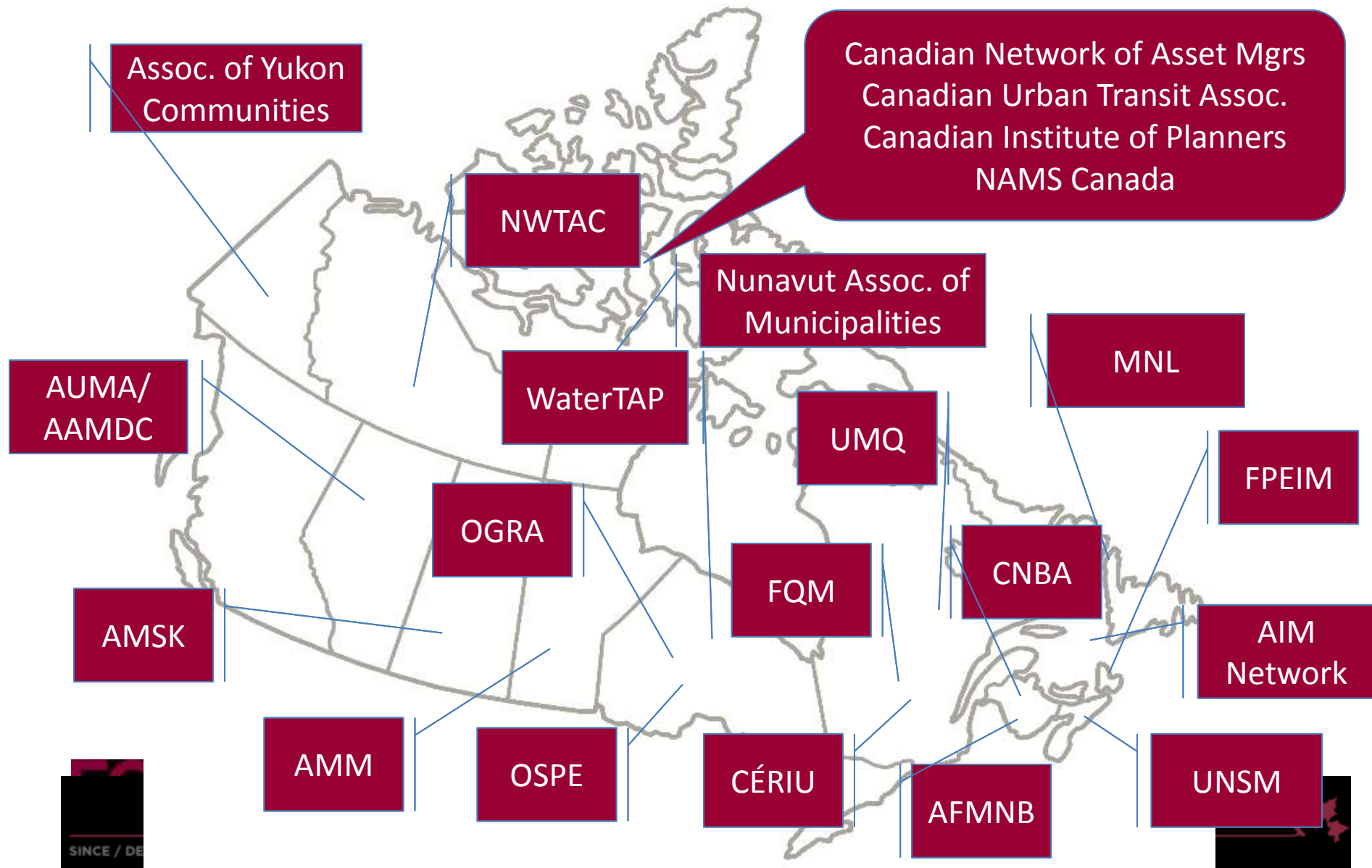
MAMP's Major Milestones

MAMP RFP #1 Launched for Partner Organization Grants

October 19, 2017

$3.1M to 75 projects across Canada

1st Di... Contra...

Program Design Approved by INFC

1st Direct Funding Application Received

Partne... Grants Announ... 3.5M)

MAMP PTA Inception Phase Mission

RFP #1 Proposals Received

[CA Inception Phase Starts

1st TWG Meeting (Calgary, AB)

Partner Organization Grants Awarded

Timeline dates: 1-Mar-16 · 1-Sep-16 · 1-Dec-16 · 1-Mar-17 · 9-May-17 · 11-May-17 · 18-May-17 · 31-May-17 · 28-Jun-17 · 29-Jun-17 · 29-Aug-17 · 6-Sep-17 · 15-Sep-17 · 15-Sep-17 · 29-Sep-17

1st Direct Funding Batch Approved

[CATEGORY NAME]

MAMP Direct Funding Launched

[CELLREF]

MAMP: Designed to support LGs

Awareness Building (Conferences) → Tech. Assistance (Training) → Direct Funding (Grants)

Knowledge Mobilization

Infrastructure investment decisions are being made through stronger asset management practices using reliable data

↑ Awareness of AM value

↑ Increased access and use of AM knowledge

↑ capacity to implement AM practices

$ to implement AM in Canadian communities

MAMP Partner Organizations

Assoc. of Yukon Communities

Canadian Network of Asset Mgrs
Canadian Urban Transit Assoc.
Canadian Institute of Planners
NAMS Canada

NWTAC

Nunavut Assoc. of Municipalities

MNL

AUMA/ AAMDC

WaterTAP

UMQ

FPEIM

OGRA

CNBA

FQM

AIM Network

AMSK

AMM

OSPE

CÉRIU

AFMNB

UNSM

SINCE / DE

Lessons Learned

➢ More time to collaborate, plan and implement

➢ The high funding ratio is a good thing – don't change it

➢ Cost-reimbursable causes cash flow issues for CoPs

➢ No-profit prevents CoPs from becoming sustainable

➢ Awareness building needs to continue

Next Call for Partner Grants in March 2018

Two streams:

1. Awareness Building (we'll never be done!)
2. Technical Assistance through "Group Learning"
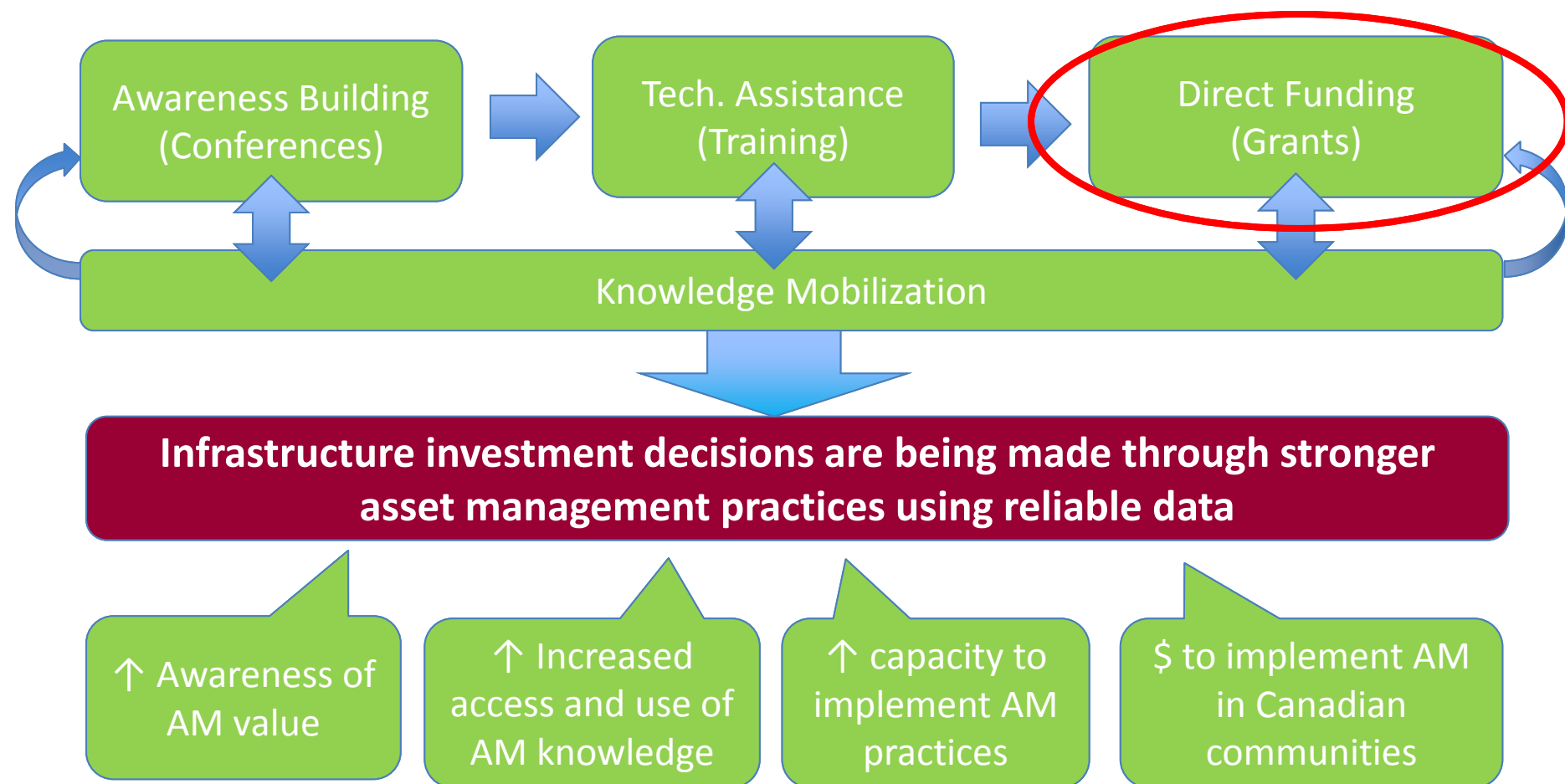
e.g., Waterwolf (SK) District Planning Committee

Questions for AMBC:

Is the "group learning" model something local governments in BC need? If not, what else should MAMP consider?

If you were going to work with a group, what would you work on?

Funding for local governments

MAMP Grants

Funding Offer:

– Lesser of 80% of Eligible Costs and $50,000.00

Features:

✓ Continuous intake

✓ Time from application to

✓ Wider distribution (↑ # o

✓ Projects ≤ 12 months (including

✓ Contract with one Lead Applicant (applica   an form partnerships and share resources)

✓ Funding is 100% stackable with other government funding

UBCM's 2018 AM Planning Grant Program
(Deadline is today!! ☺)

Grant Applicati...   30)

10 BC LGs announced in Oct. 2017:
Village of Belcarra
Regional District of Central Kootenay
Columbia Shuswap Regional District
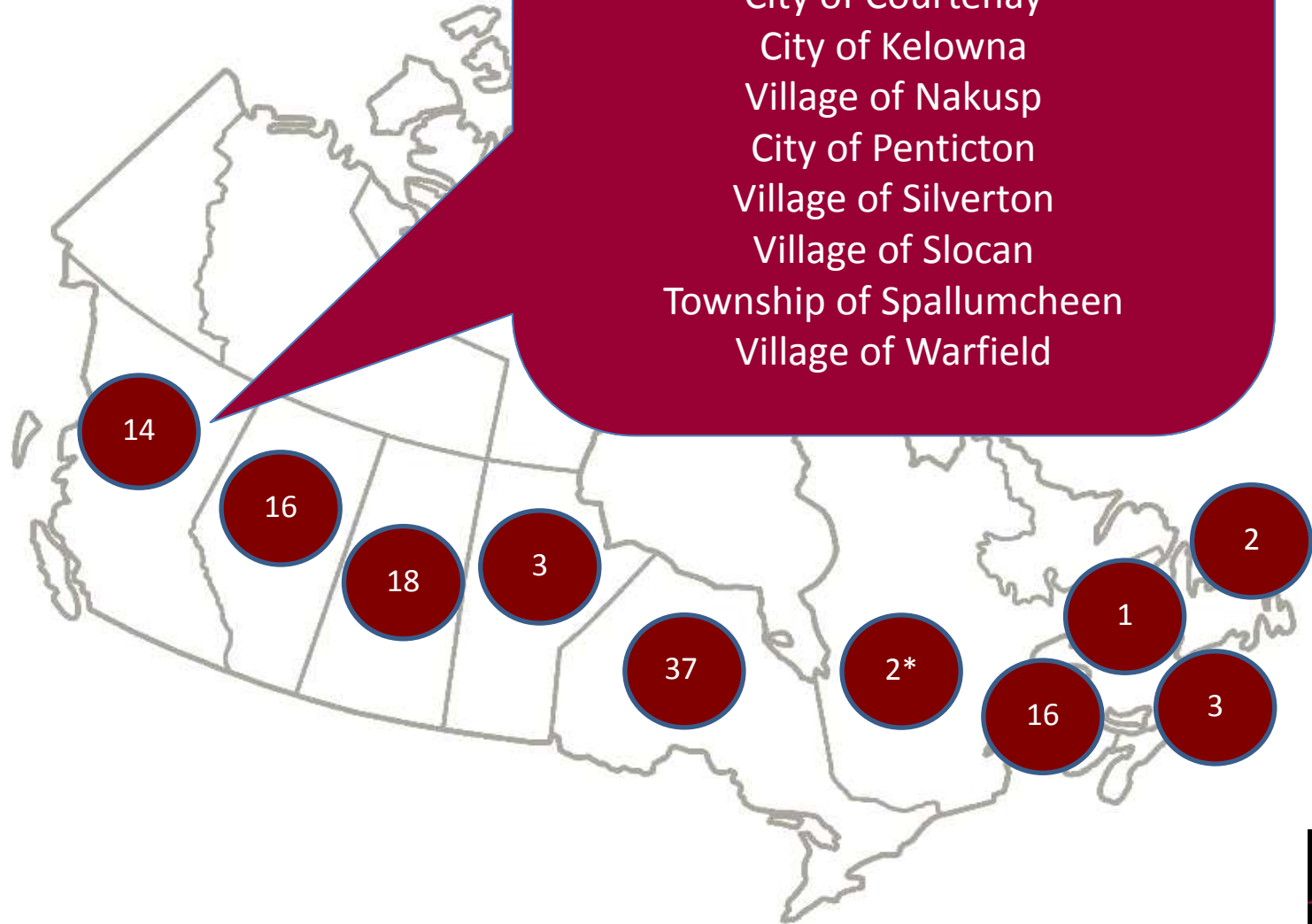City of Courtenay
City of Kelowna
Village of Nakusp
City of Penticton
Village of Silverton
Village of Slocan
Township of Spallumcheen
Village of Warfield

14

16

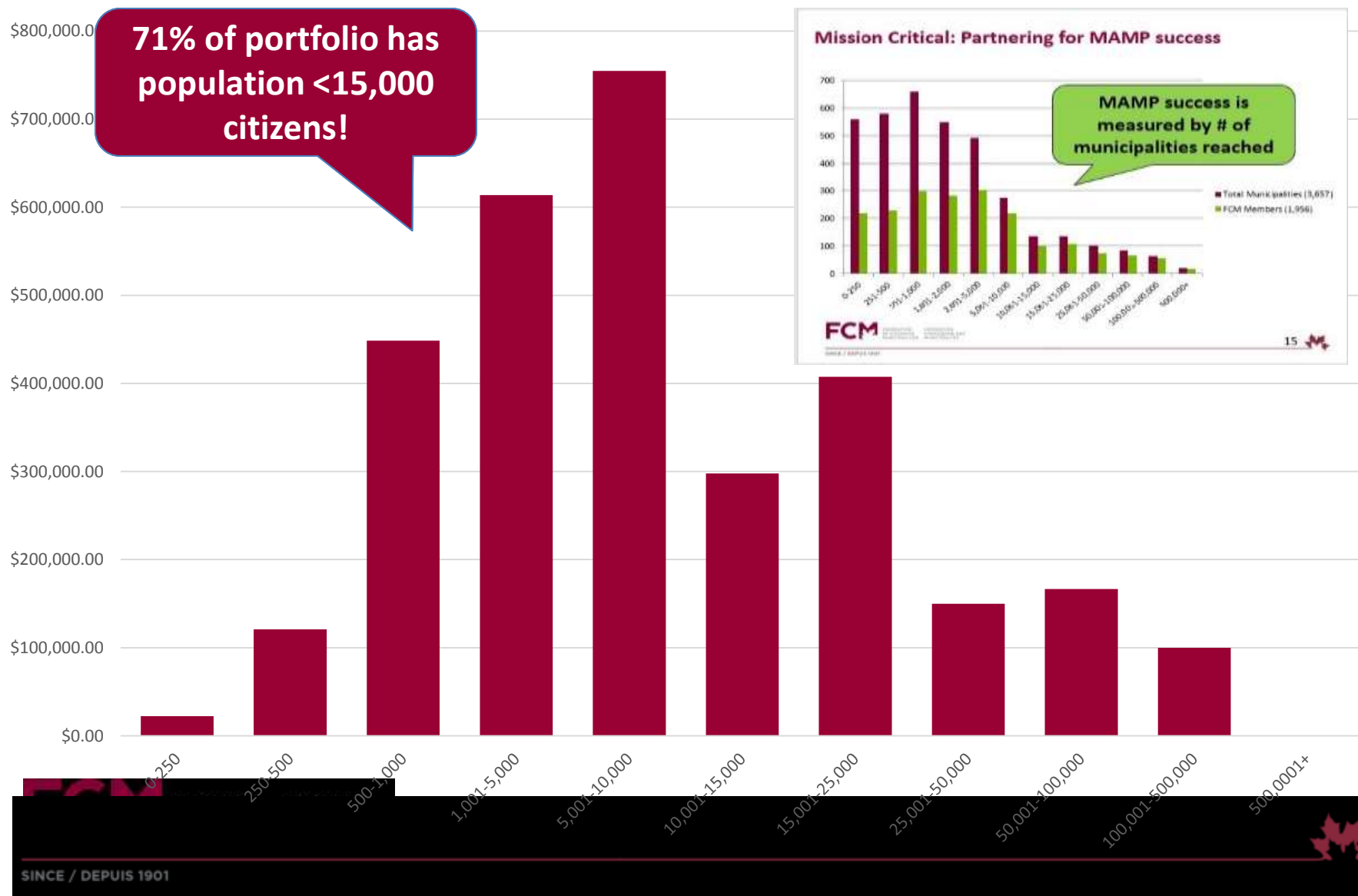18

3

37

2*

1

2

16

3

Grants can be applied to….

Eligible Activities include:

- ✓ AM Assessments (needs or risks)
- ✓ AM Plans, Policies, and Strategies
- ✓ Data collection and reporting
- ✓ AM Training and organizational development
- ✓ Knowledge transfer, development and sharing

**Broad approach to eligible activities
to ensure inclusivity**

Funding Allocated by Population Class

71% of portfolio has population <15,000 citizens!

Fast Facts about MAMP's Grants

Timely
Application to decision notice = median 21 days
Approval to contract = median 27 days

Accessible
Applicants are reporting that the process and documentation are straight-forward

Flexible
Lots of variety in the activities being selected
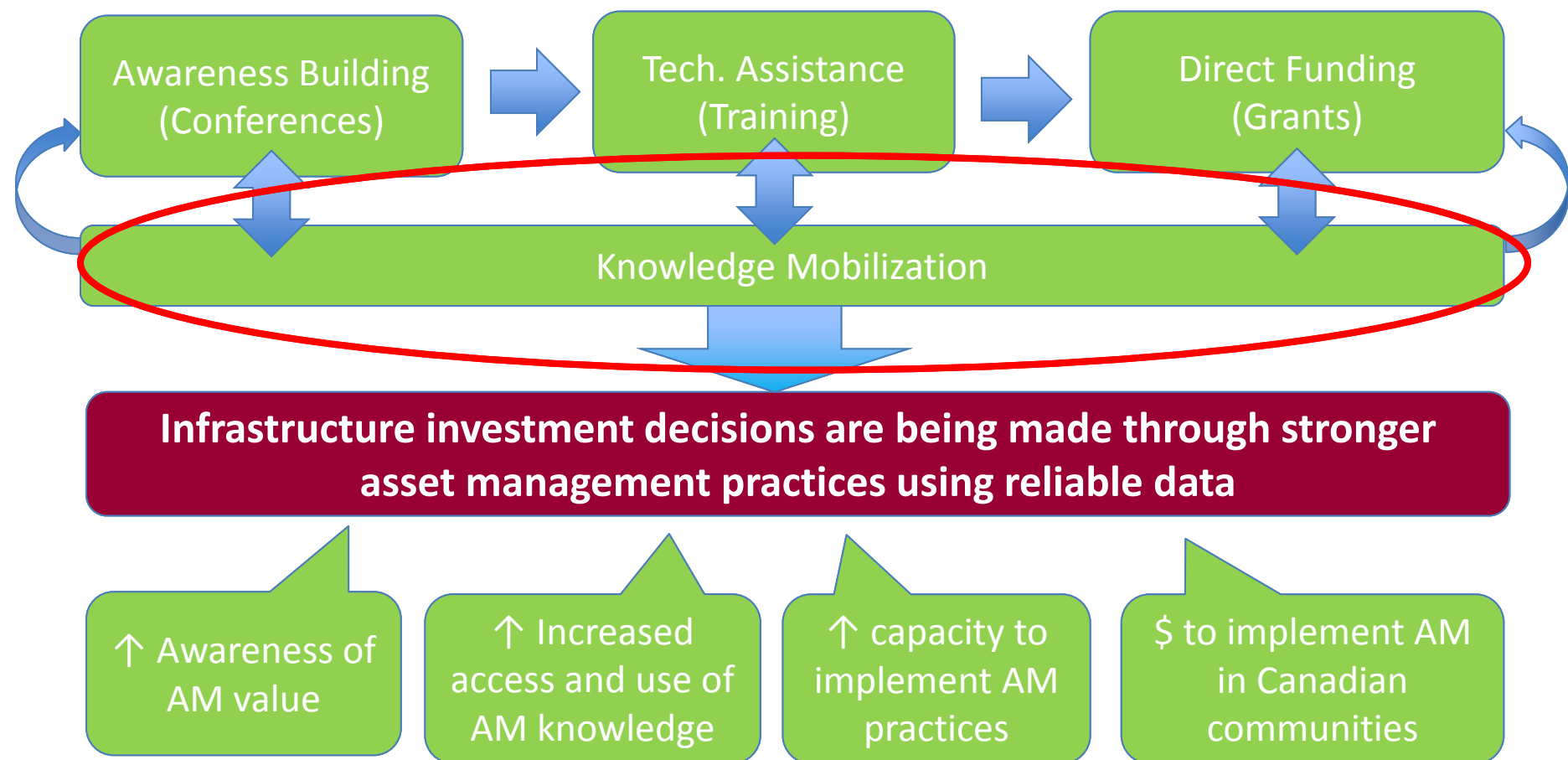Readiness Scale appears to be working

Want to apply?

Go to www.fcm.ca – Programs – MAMP:

Applicant downloads:

- ➢ Application Guide (printable .pdf)
- ➢ Application Form (fillable .pdf)
- ➢ Readiness Scale (printable .pdf)
- ➢ Work Plan & Budget Template (Excel)
- ➢ Templates for resolutions/support letters

Knowledge Mobilization in LGs and sector

Awareness Building (Conferences) → Tech. Assistance (Training) → Direct Funding (Grants)

Knowledge Mobilization

Infrastructure investment decisions are being made through stronger asset management practices using reliable data

↑ Awareness of AM value

↑ Increased access and use of AM knowledge

↑ capacity to implement AM practices

$ to implement AM in Canadian communities

Key to Success: Communities of Practice

- Collaboration framework between the Communities of Practice across Canada
  - (CNAM, **AMBC**, IAMA, AMSK, OCSI, AMOntario, AIMNetowrk, Yukon, NWT and Manitoba)

- MAMP's Technical Working Group and Steering Committees
  - Pan-Canadian representation of:
    - Municipal Practitioners
    - Elected Officials
    - Provincial/Territorial Municipal Associations
    - Communities of Practice
    - Technical Experts

MAMP's Technical Working Group

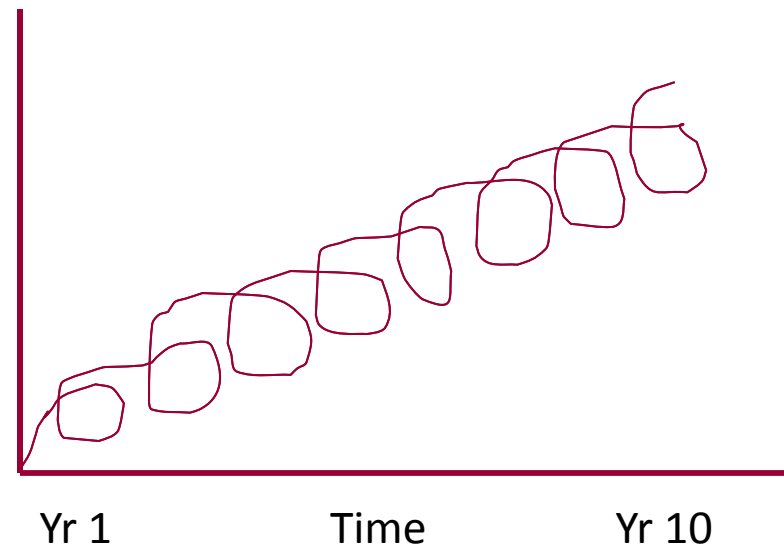# The big picture (imho!)

How do you eat an elephant?

Scope

Quality

Time   Cost

The "weak" leg(s) of the tripod differs depending on the LG!

Progress is hard to recognize when it feels like the wheels are spinning.

Progress

Yr 1   Time   Yr 10

Be proud and celebrate what you have accomplished.

This is a really big elephant.

It takes time, people and $
All are in short supply.

So…what next?

- ✓ Decide which problem to tackle next
- ✓ Which "bite" is achievable in 12 months
- ✓ Follow Glen's advice "better to under-promise and over-deliver!"

Pretty simple equation

MAMP + UBCM = up to $65K

Discussion and Questions

THANK YOU!